











Greater
Kansas City
Leadership Exchange
2023

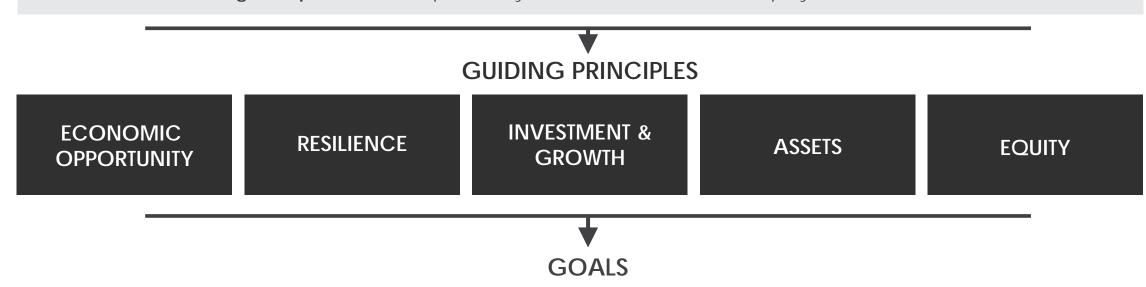


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FRAMEWORK OBJECTIVE

To position the City on the path toward a **more resilient economy**, to provide direction on **competing with national and global peers**, and to specifically **define the role EDD** should play in that effort



INNOVATION & INDUSTRY

1.1 BusinessDevelopment1.2 Small Business

1.3 Entrepreneurship

2

PLACEMAKING & REAL ESTATE

2.1 Place-basedDevelopment2.2 Culture & Amenities

2.3 Infrastructure

3

TALENT & WORKFORCE

3.1 Workforce
Development
3.2 Talent Retention &
Attraction

3.3 Wraparound Support

4

CAPACITY & RESOURCES

4.1 Tools

4.2 Partnerships

4.3 EDD Staffing

Stakeholder Engagement

- o Small Businesses
- Minority-Owned & Women-Owned Businesses
- o Major Employers
- o Cybersecurity, IT & Innovation
- Advanced Manufacturing, Aerospace & Mobility
- o Bioscience & Healthcare
- o Finance Partners

- o Real Estate & Developers
- o Tourism, Arts & Culture
- o Young Professionals
- o Partner Organizations
- o Diversity, Equity & Inclusion
- o Workforce & Higher Ed
- o Infrastructure
- Placemaking & Place-Based Economic Development

Stakeholder Engagement: Input Takeaways



20+

Interviews



22

Roundtables

San Antonio's authenticity, rich cultural history, and affordability are assets

- o San Antonio is a great place to live
- o Opportunity to take an integrated approach to marketing efforts that tell the story of San Antonio for business and talent attraction

The City's economic tools are fragmented, and many local organizations duplicate efforts

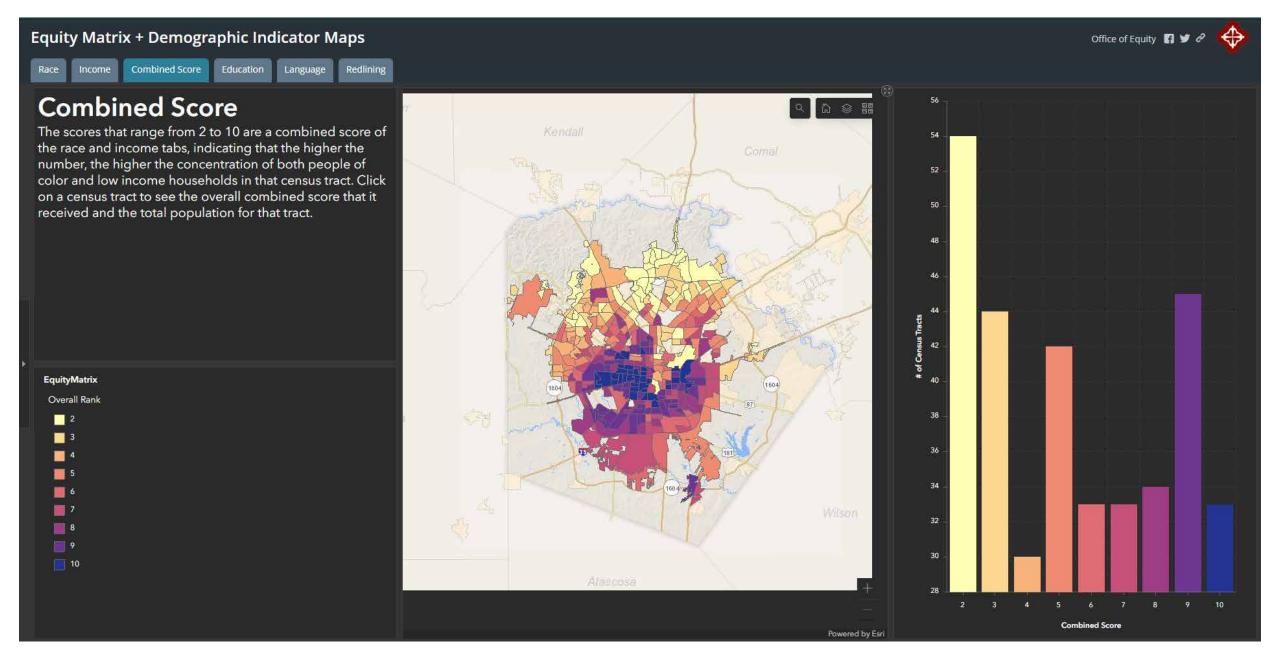
- o With so many players, there's infinite need but limited resources
- o Opportunity to strengthen existing tools, collaboration, and alignment around shared goals and actions that benefit the City as whole

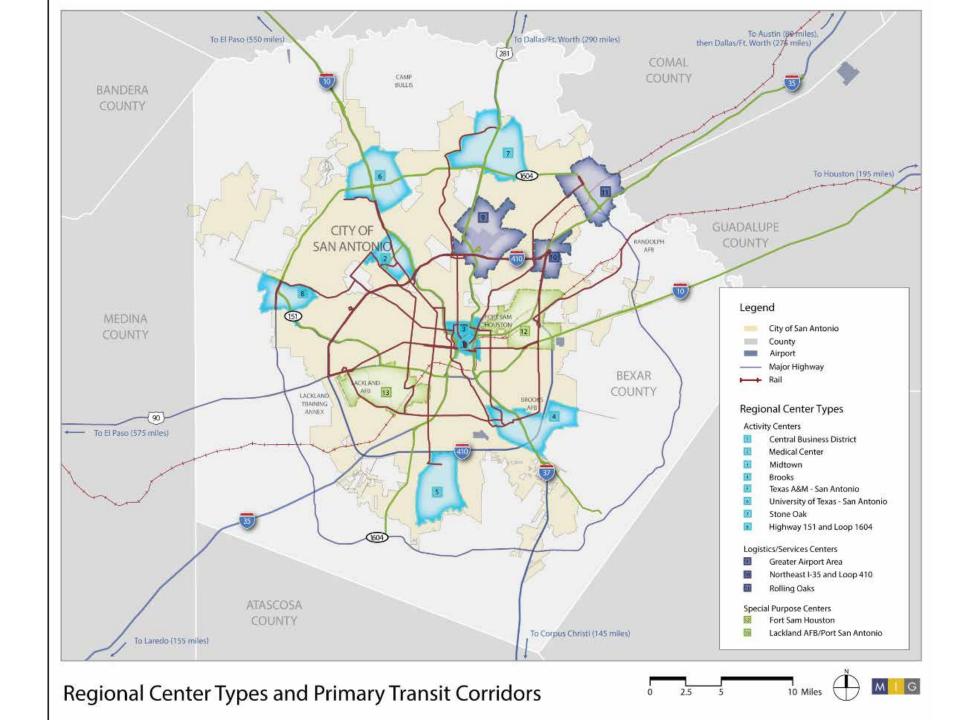
An either/or mindset holds back opportunity

- According to roundtable participant. "[an economic development opportunity for San Antonio is the] development of a portfolio of hubs (PLURAL) throughout the City. We CAN have a downtown tech hub AND a Port San Antonio tech hub"
- Opportunity for place-based economic development that simultaneously leverages multiple strategic growth areas

There's tension between growth and preserving the status quo

- o A general sense of caution around change
- Opportunity to direct and manage growth of San Antonio the preserves the City's authenticity and ensures that all community members can share the benefits of investment and development





Tools & Resources



JOB CREATION

- Tax Abatements
- Tax Rebates
- Economic Development Incentive Fund



PLACEMAKING

- Outdoor Spaces
- Façade Improvement Grants
- RevitalizeSA: Corridor Leadership Program
- San Antonio Economic Development Corp.





- SBIR/STTR Matching Grant Program
- Phase 0 SBIR/STTR Grant Program
- Second Stage Company Grant Program



SMALL BUSINESS

- Covid-19/Construction Recovery Grant
- Construction Mitigation Program
- Noise Mitigation Pilot Program
- Zero Percent Loan Program
- Capacity Building & Bonding Assistance Pilot
- Small Business Economic Development Advocacy (SBEDA) Program
- Supply SA













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